VISVESVARAYA TECHNOLOGICAL UNIVERSITY, BELAGAVI.



Scheme of Teaching, Examinations and Syllabus for Affiliated Institutions of VTU-Belagavi MASTER OF BUSINESS ADMINISTRATION (MBA)

(Effective from Academic year 2022 - 23)

SCHEME OF TEACHING AND EXAMINATION

VISVESVARAYA TECHNOLOGICAL UNIVERSITY, BELAGAVI

Scheme of Teaching and Examinations: 2022-23 MASTER OF BUSINESS ADMINISTRATION (MBA)

Choice Based Credit System (CBCS) and Outcome Based Education (OBE)

I SEMESTER

ISE	MEST	TER		Teaching per W	Hours		Exami	nation		
SL No.	Cour	Course Code	Course		Practical	Duration in hours	CIE Marks	SEE Marks	Total Marks	Credits
			Principles of Management and	04	00	03	50	50	100	04
1	PCC	22MBA11	Organizational Behaviour		00	03	50	50	100	04
2	PCC	22MBA12	Entrepreneurship Development	04	00	03	50	50	100	04
3	PCC	22MBA13	Accounting for Managers	04	00	03	50	50	100	04
4	PCC	22MBA14	Statistics for Managers		00	03	50	50	100	04
5	PCC	22MBA15	Marketing Management	04	00	03	50	50	100	04
6	PCC	22MBA16	Business Communication	04		18	300	300	600	24
-	1.00		TOTAL	24	00	10	500	700		

PCC: Professional Core Course, Practical /Field Work / Assignment are part of contact hours for the faculty and must Note: be considered in the workload. Each course carries Four credits and is designed for 50 hours of Teaching-Learning process. The teaching pedagogy may involve Case study method, Experiential learning, Presentations, Interactive lectures, Role-plays, Business games, Blended Learning, Simulations games/Hands-on experience, Field experiments, Business Quiz/Exercises, Group discussion, Lecturers, team activities, etc,.

Societal project shall be Mandatory course, the students should identify and study problems faced by the society. The students must submit a report to the respective guides. This shall be an audit course on the lines of ability enhancement courses and shall be undertaken after the first semester and before commencement of the second semester.

- 1. Each Course has a theory component of 04 hrs (04credits). Practical and real life corporate results/events, cases and occurrences must be used to demonstrate the concepts in the classroom. The Time-Table allotment for each course should be 04 hrs. Practical component must be embedded in the theory classes and it is mandatory to maintain a record of all tools
- 2. 20% of marks should be allocated for application oriented questions in the SEE Question Paper, based on practical
- 3. Each course content has indicative case studies which can be dealt in the class by the course instructor. In addition to this the course instructor may use an extra case from Harvard, Sage business cases/Case Centre.
- 4. One Industrial Visit per Semester is Mandatory. The Department shall insist on report submission by each student and shall maintain this as a documentary proof preferably with Geo-tagged photos. The format of the report shall be prescribed
- 5. The Students and course instructor/s should involve either individually or in groups to interact together to enhance the learning and application skills.

Students should interact with industry after regular contact hours (small, medium and large) to understand their problems 6. Practical component and study in the form of research/testing/projects and for creative and innovative methods for guidance and to solve the identified problem.

7. The students shall

- (a) Gain confidence in modeling of management systems.
- (b) Work on different software/s (tools) to Simulate, analyze and authenticate the output to interpret and conclude.
- (c) Involve in case studies and field visits/ field work.
- (d) Accustom with the use of standards/codes etc., to narrow the gap between academia and industry.
- All activities should lead to enhancement of students' abilities/skills for employment and/or self-employment opportunity,



Societal Project (one week) is mandatory for all the students and this has to be carried out after the first semester during vacation and the report should be submitted by the students and should be assessed internally during the second semester and it is a non credit but mandatory course (Audit Course).

VISVESVARAYA TECHNOLOGICAL UNIVERSITY, BELAGAVI

Scheme of Teaching and Examinations - 2022 - 23 MASTER OF BUSINESS ADMINISTRATION (MBA)

Choice Based Credit System (CBCS) and Outcome Based Education(OBE)

12.01.2023

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II S	EMESTE	ER		Teaching I			Examin	ation		
SI. No	Course	Course Code	Course Title	Theory	유 Practical Component	Duration in hours	CIE Marks	SEE Marks	Total Marks	Credits
			Newscan Management	04	00	03	50	50	100	04
1	PCC	22MBA21	Human Resources Management		00	03	50	50	100	04
2	PCC	22MBA22	Financial Management	04			50	50	100	04
3	PCC	22MBA23	Research Methodology and IPR	04	00	03		50	100	04
4	PCC	22MBA24	Operations Research	04	00	03	50		100	04
5	PCC	22MBA25	Strategic Management	04	00	03	50	50		
_		22MBA26	Managerial Economics	04	00	03	50	50	100	04
6	PCC		Societal Project	Audit Course without any Credits					lits	
7	SEC	22MBA27	OTAL	24	00	18	300	300	600	24

Note:

PCC: Professional Core Course, SEC: Skill Enhancement Course

Practical /Field Work / Assignment are part of contact hours for the faculty and must be considered in the workload. Four credit courses are designed for 50 hours Teaching - Learning process. The teaching pedagogy may involve Case study method, Experiential learning, Presentations, Interactive lectures, Role-plays, Business games, Blended Learning, Simulations games/Hands-on experience, ICT tools, Flipped Class, Field experiments, Business Quiz/Exercises, Group discussion, Lecturers, team activities, etc,.

Note:

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Scheme of Teaching and Examinations - 2022 - 23 MASTER OF BUSINESS ADMINISTRATION (MBA)

Choice Based Credit System (CBCS) and Outcome Based Education(OBE) III SEMESTER (Core Specialization)

		choice Based	HISEN	MESTER (Core	e Specialization	11)	hing					
			Course Code						Examir	ntion		
SI N o.	Cour	Marketing	rketing Finance Reson		Business Analytics	Твеогу	Practical Component	Duration in hours	CIE Marks	SEE Marks	Total Marks	Cre dits
				22MBA301*	22MBA301*	04	00	03	50	50 50	100	04
1	PCC*	22MBA301*	22MBA301*	22MBA302*	22MBA302*	04	00	03	50	50	100	04
2	PCC*	22MBA302*	22MBA302*	22MBAHR303	22MBABA303	04	00	03		50	100	04
3	PEC	22MBAMM303	22MBAFM303	22MBAHR304	22MBABA304	04	00	03	50	50	100	04
	PEC	22MBAMM304	22MBAFM304	22MBAHR305	22MBABA305	04	00	03	50	50	100	04
	PEC	22MBAMM305	22MBAFM305		22MBABA306	04	00	03	50		100	04
6	PEC	22MBAMM306	22MBAFM306	22MBAHR306	22MBAIN307*	-	08	-	50	50	-	28
7	PCC*	22MBAIN307*	22MBAIN307*	22MBAIN307*	ZZWIDITITO	24	08	18	350	350	700	20
-	100		Total									

PCC*: Professional Core Course, PEC: Professional Elective Course.

Practical /Field Work / Assignment are part of contact hours for the faculty and must be considered in the workload.

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Note:

- 1. Each Course has a theory component of 04 hrs (04credits). Practical and real life corporate results/events, cases and occurrences must be used to demonstrate the concepts in the classroom. The Time-Table allotment for each course should be 04 hrs. Practical component must be embedded in the theory classes and it is mandatory to maintain a record of all tools and cases used in teaching -
- 2. 20% of marks should be allocated for application oriented questions in the SEE Question Paper, based on practical component.
- 3. One Industrial Visit per Semester is Mandatory. The Department shall insist on report submission by each student and shall maintain this as a documentary proof preferably with Geo-tagged photos. The format of the report shall be prescribed by the department.
- 4. Each course content has indicative case studies which can be dealt in the class by the course instructor. In addition to this the course
- 5. Project Work-22MBAPR407 (six weeks) to be carried out by students after third semester and the report should be submitted by the students during the fourth semester.

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VISVESVARAYA TECHNOLOGICAL UNIVERSITY, BELAGAVI Scheme of Teaching and Examinations - 2022 - 23 MASTER OF BUSINESS ADMINISTRATION (MBA) Choice Based Credit System (CBCS) and Outcome Based Education(OBE)

III SEMESTER (Dual Specialization)

Cho	Choice Based Credit System (SDSS) Proceeding Tracking												
			Course Code			ning urs Veek		Examin	ation				
SI. No.	Course	Marketing & Finance	Finance & Human Resource	Human Resource & Marketing	Theory	Practical Component	Duration in hours	CIE Marks	SEE Marks	Total Marks	Credits		
			20112 1 2011	22MBA301*	04	00	03	50	50	100	04		
1	PCC*	22MBA301*	22MBA301*	22MBA302*	04	00	03	50	50	100	04		
2	PCC*	22MBA302*	22MBA302*	22MBAHR303	04	00	03	50	50	100	04		
3	PEC	22MBAMM303	22MBAFM303	22MBAHR304	04	00	03	50	50	100	04		
4	PEC	22MBAMM304	22MBAFM304		04	00	03	50	50	100	04		
-	PEC	22MBAFM303	22MBAHR303	22MBAMM303		00	03	50	50	100	04		
5		22MBAFM304	22MBAHR304	22MBAMM304	04		-	50	50	100	04		
6	PEC	22MBAIN307*	22MBAIN307*	22MBAIN307*	-	08		350	350	700	28		
7	PCC*		24	08	18	330	330						
			'otal										

PCC*: Professional Core Course, PEC: Professional Elective Course. Practical /Field Work / Assignment are part of contact hours for the faculty and must be considered in the workload. Four credit courses are designed for 50 hours Teaching - Learning process.

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- 1. Each Course has a theory component of 04 hrs (04credits). Practical and real life corporate results/events, cases and occurrences must be used to demonstrate the concepts in the classroom. The Time-Table allotment for each course should be 04 hrs. Practical component must be embedded in the theory classes and it is mandatory to maintain a record of all tools and cases used in teaching -learning process
- 2. 20% of marks should be allocated for application oriented questions in the SEE Question Paper, based on
- 3. One Industrial Visit per Semester is Mandatory. The Department shall insist on report submission by each student and shall maintain this as a documentary proof preferably with Geo-tagged photos. The format of the
- 4. Each course content has indicative case studies which can be dealt in the class by the course instructor. In addition to this the course instructor may use an extra case from Harvard, Sage Business Cases/Case Centre.
- 5. Project work-22MBAPR407 (six weeks) to be carried out by students after third semester and the report should be submitted by the students during the fourth semester.

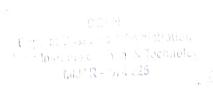
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VISVESVARAYA TECHNOLOGICAL UNIVERSITY, BELAGAVI Scheme of Teaching and Examinations - 2022-23 MASTER OF BUSINESS ADMINISTRATION (MBA)

	Choice Bas	MASTER OF ed Credit Sy	BUSINESS stem (CBC	ADN S) an	MINISTRAT	Based Educat	ion (OBE)				
			III SE	MES	TER						
			Core	Cou	ırses		hinat				
	Subject	Code				Title of the S	Subject				
	22MBA			Logistics & Supply Chain Management							
	22MBA	302		Information Technology for Managers							
			Specialis	atio	n Courses		Business	Analytics			
	keting nal Elective		Finance Professional Elective		Human Professio	Resource nal Elective	Professional El	ective Courses			
	urses	Cor	urses		Co	urses					
Subject	Title of the	Subject	Title of the	-	Subject	Title of the Subject	Subject Code	Title of the Subject			
Code	Subject	Code	Subject	_	Code	Subject	0020	Introduction to			
22MBAM M303	Consumer Behaviour	22MBAFM 303	Strategic Cos Management		22MBAHR 303	Recruitment & Selection	22MBABA303	Python data and Control systems.			
22MBAM M304	Sales & Retail Management	22MBAFM 304	Security Analysis & Portfolio		22MBAHR 304	Industrial Relations & Legislations	22MBABA304	Exploratory data analysis for business			
22MBAM	Services Marketing	22MBAFM 305	Management Advanced Financial Managemen		22MBAHR 305	Organizational Change & Development	22MBABA305	Business Analytics and Intelligence			
22MBAM M306	Rural Marketing	22MBAFM 306	Banking & Services Operations		22MBAHR 306	Compensation & Reward Management	22MBABA306	Marketing, We and Social Media Analytic			
22MBAIN	Internship	22MBAIN3 07			22MBAIN3 07	Internship	22MBAIN307	Internship			





VISVESVARAYA TECHNOLOGICAL UNIVERSITY, BELAGAVI Scheme of Teaching and Examinations - 2022 - 23 MASTER OF BUSINESS ADMINISTRATION

Choice Based Credit System (CBCS) and Outcome Based Education(OBE)

IV SEMESTER (Core Courses)

			Subject Code							Cr		
SI. No	Course	Marketing	Finance	Human Resource	Business Analytics	Theory	Practical Component	Duration in hours	CIE Marks	SEE Marks	Total Marks	edi ts
	noc*	22MBA401	22MBA401*	22MBA401*	22MBA401	02	02	03	50	50	100	3
1	PCC*	* 22MBA402	22MBA402*	22MBA402*	22MBA402	02	02	03	50	50	100	3
2	PCC*	* 22MBAMM	22MBAFM40	22MBAHR403	22MBABA4 03	02	02	03	50	50	100	3
3	PEC	403 22MBAMM	3 22MBAFM40	22MBAHR404	22MBABA4	02	02	03	50	50	100	3
4	PEC	404	4 22MBAFM40		04 22MBABA4	02	02	03	50	50	100	3
5	PEC	22MBAMM 405	5	22MBAHR405	05 22MBABA4		02	03	50	50	100	3
6	PEC	22MBAMM 406	22MBAFM40 6	22MBAHR406	06	02			50	50	100	6
7	PCC*	22MBAPR4 07*	22MBAPR40 7*	22MBAPR407*	22MBAPR4 07*		12	18	350	350	700	24
/	FCC	07*	Total			12	24	18	330	330	, , ,	

Practical /Field Work / Assignment are part of contact hours for the faculty and must be considered in the workload (Practical component hours must be conducted as regular teaching hours in the respective class rooms only. Three credit

The teaching pedagogy may involve Case study method, Experiential learning, Presentations, Interactive lectures, Role-plays, Business games, Blended Learning, Simulations games/Hands-on experience, ICT tools, Flipped Class, Field experiments, Business Quiz/Exercises, Group discussion, Lecturers, team activities, etc,.

Note:

1. Each Course has a theory component of 2 hrs and Practical Component of 2 hrs (3credits). The Time-Table allotment for each course should be 4 hrs.

2. 20% of marks should be allocated for application oriented questions in the SEE Question Paper, based

3. One Industrial Visit per Semester is Mandatory. The Department shall insist on report submission by each student and shall maintain this as a documentary proof. The format of the report shall be

4. Each course content has indicative case studies which can be dealt in the class by the course instructor. In addition to this the course instructor may use an extra case from Harvard, Sage Business Cases/Case Centre.



VISVESVARAYA TECHNOLOGICAL UNIVERSITY, BELAGAVI Scheme of Teaching and Examinations - 2022 - 23

MASTER OF BUSINESS ADMINISTRATION Choice Based Credit System (CBCS) and Outcome Based Education (OBE)

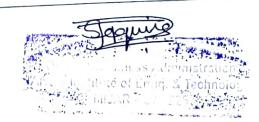
	Ch	oice Based C	redit System	(CBCS) and	Outcome	Dasea					
	Ci	loice Buses	IV SEN	1ESTER (Dual Sp	ecialization Teaching Ho	/		Examina	tion		
			Subject Code		Teaching ric		_	g 3		돐	G 4144
SI.	Course	Marketing & Finance	Finance & Human	Human Resource & Marketing	Theory	Practical Component	Duration in hours	CIE Marks	SEE Marks	Total Marks	Credits
120		Resource			02	02	03	50	50	100	3
	PCC*	22MBA401*	22MBA401*	22MBA401* 22MBA401 02 02	03	50	50	100	3		
1	PCC*	22MBA402*	22MBA402*	22MBA402*		02	03	50	50	100	3
2		22MBAMM403	22MBAFM403	22MBAHR403	02	200 - 1		50	50	100	3
3	PEC			22MBAHR404	02	02	03	3111.3	-		3
4	PEC	22MBAMM404	22MBAFM404		02	02	03	50	50	100	
5	PEC	22MBAFM403	22MBAHR403	22MBAMM403		02	03	50	50	100	3
3			22MBAHR404	22MBAMM404	02	100-9020	03		50	100	6
6	PEC	22MBAFM404		22MBAPR407*	-	12	-	50	-	-	
7	PCC* 22MBAPR407* 22MBAPR407		ZZIIIZIII ZZ	12	24	18	350	350	700	24	
			TOTAL								

PCC*: Professional Core Course, PEC: Professional Elective Course. Practical /Field Work / Assignment are part of contact hours for the faculty and must be considered in the workload (Practical component hours must be conducted as regular teaching hours in the respective class rooms only. Three credit courses are designed for 40 hours Teaching - Learning process.

The teaching pedagogy may involve Case study method, Experiential learning, Presentations, Interactive lectures, Role-plays, Business games, Blended Learning, Simulations games/Hands-on experience, ICT tools, Flipped Class, Field experiments, Business Quiz/Exercises, Group discussion, Lecturers, team activities, etc,.

Note:

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- 3. One Industrial Visit per Semester is Mandatory. The Department shall insist on report submission by each student and shall maintain this as a documentary proof. The format of the report shall be prescribed by the
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VISVESVARAYA TECHNOLOGICAL UNIVERSITY, BELAGAVI Scheme of Teaching and Examinations - 2022 - 23 MASTER OF BUSINESS ADMINISTRATION (MBA)

Choice Based Credit System (CBCS) and Outcome Based Education(OBE)

IV SEMESTER (Dual Specialization)

Cito	ice Ditto		IV SEMESTE	R (Dual Specia	lizatio	n)					
			Course Code			ning irs Veek					
SI. No.	Course	Marketing & Business Analytics	Finance & Business Analytics	Human Resource & Business Analytics	Theory	Practical Component	Duration in hours	CIE Marks	SEE Marks	Total Marks	Credits
				22MBA401*	02	02	03	50	50	100	3
1	PCC*	22MBA401*	22MBA401*	22MBA402*	02	02	03	50	50	100	3
2	PCC*	22MBA402*	22MBA402*	22MBAHR403	02	02	03	50	50	100	3
3	PEC	22MBAMM403	22MBAFM403		02	02	03	50	50	100	3
4	PEC	22MBAMM404	22MBAFM404	22MBAHR404	02	02	03	50	50	100	3
5	PEC	22MBABA403	22MBABA403	22MBABA403	02	02	03	50	50	100	3
6	PEC	22MBABA404	22MBABA404	22MBABA404		12	- 33	50	50	100	6
_	PCC*	22MBAPR407*	22MBAPR407*	22MBAPR407*		-	18	350	350	700	24
7	PCC		otal		12	24	10	330	1000	1	

Note:

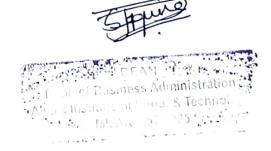
PCC*: Professional Core Course, PEC: Professional Elective Course.

Practical /Field Work / Assignment are part of contact hours for the faculty and must be considered in the workload (Practical component hours must be conducted as regular teaching hours in the respective class rooms only. Three

The teaching pedagogy may involve Case study method, Experiential learning, Presentations, Interactive lectures, Role-plays, credit courses are designed for 40 hours Teaching - Learning process. Business games, Blended Learning, Simulations games/Hands-on experience, ICT tools, Flipped Class, Field experiments, Business Quiz/Exercises, Group discussion, Lecturers, team activities, etc,.

Note:

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- 3. One Industrial Visit per Semester is Mandatory. The Department shall insist on report submission by each student and shall maintain this as a documentary proof. The format of the report shall be prescribed by the department.
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VISVESVARAYA TECHNOLOGICAL UNIVERSITY, BELAGAVI

Scheme of Teaching and Examinations - 2022-23

MASTER OF BUSINESS ADMINISTRATION (MBA)

Choice Based Credit System (CBCS) and Outcome Based Education (OBE) IV SEMESTER

Core Courses

Subject Code 22MBA401 22MBA402

Title of the Subject

International Business Innovation & Design Thinking

Specialisation Courses

-		ELITIDICA		Specialisati	on Courses			Business	Analytics
	Mar	keting nal Elective	Profession	ance nal Elective	Human P	al Elective		Profession Cou	al Elective rses
		arses Title of the	Subject	Title of the	Subject Code	Title of the Subject		Subject Code	Title of the Subject
	Code 22MBA MM403	Subject Strategic Brand Managemen	22NIBA 1'NI-03	Global Financial Management	22MBAH R403	Conflict & Negotiation Managemen t	2	CIAID, ID	Machine Learning
	22MBA MM404	Integrated Marketing Communica	22MBA FM .34	Mergers Acquisitions & Corporate Restructurin	22MBAH R404	Global HRM	2	2MBABA 404	HR Analytics
	22MBA MM405	Digital & Social Media Marketing	22MBA FM405	Risk Management & Insurance	22MBAH R405	Personal Growth & Interperson al Effectivene ss	3	22MBABA 405	Big Data
	22MBA MM406	Business Marketing	22MBA FXL06	Indirect taxation	22MBAH R406	Strategic		22MBABA 406	Financial Analytics
•	22MBA PR407*	Project Report	22MBA PR-107*	Project Report	22MBAP R407*	Project Report		22MBAPF 407*	Project Report





PROGRAM EDUCATIONAL OBJECTIVES (PEOs):

- MBA is a two-year full-time programme, aimed at nurturing and training young minds
 with contemporary skills of management, adept in handling diverse sectors of the
 economy.
- The programme intends to inculcate leadership qualities in individuals to strategically
 position themselves in all emerging platforms of idea generation, creation of pragmatic
 knowledge, skills and competency development.
- The diverse course curriculum enables a high degree of academic flexibility for fostering innovation and creativity. It instils resilience and adaptability in students for facing the challenges of the contemporary business world.

PROGRAM OUTCOMES

- 1. Apply knowledge of management theories and practices to solve business problems.
- 2. Foster analytical man critical thinking abilities for data based decision making.
- 3. Ability to develop salue-based leadership.
- 4. Ability to unders and, analyse and communicate global, economic, legal and ethical aspects of business.
- 5. Ability to lead the asselves and others in the achievement of organizational goals contributing effectively to a team environment.

PROGRAM SPECIFIC ... UTCOMES (PSOs):

The post graduate studen. of the department shall be able to

PSO1) Comprehend the contemporary features and characteristics of Business Management Science and its administrate an

PSO2) Analyse and interpret the dynamic situations for making Business Management strategies and decisions at the mather than global level

PSO3) Handle response by with the ethical values for all actions undertaken by them.

PSO4) Adapt and focus or achieving the organisational goal and objectives with complete zeal and commitment.