MANAGERIAL COMMUNICATION							
Course Code	20MBA16	CIE Marks	40				
Teaching Hours/Week (L:T:P)	3:0:2	SEE Marks	60				
Credits	04	Exam Hours	03				

Course Objectives:

- 1. To enable the students to become aware of their communication skills and sensitize them to their potential to become successful managers.
- 2. To enable learners with the mechanics of writing and also help them to draft business letters in English precisely and effectively.
- 3. To introduce the students to some of the practices in managerial communication those are in vogue.
- 4. To prepare students to develop the art of business communication with emphasis on analysing business situations.
- 5. To train Students towards drafting business proposals.

Module -1 Introduction 7 hours

Introduction: Meaning & Definition, Role, Classification – Purpose of communication – Communication Process – Characteristics of successful communication. Communicating within Organizations – Levels of communication, Communication flow, Communication barriers, Media choices, Legal Consequences and Ethics, Communication in a cross-cultural setting.

Module -2 Oral Communication

7 hours

Oral Communication: Meaning – Principles of successful oral communication, Conversation control –Reflection and Empathy: two sides of effective oral communication.

Oral Presentation: Role of business presentations, Planning and Organizing Presentation, Planning Team and Online Presentations, Developing Visual Support for Business presentation, Practicing and Delivering Presentation - Refining your delivery.

Business Pitch: 10 steps in Pitching, Elevator Pitching

Class room Exercise: Business pitch with video recording using PowerPoint and feedback.

Module -3 Written Communication

9 hours

Written Communication: Purpose of writing – Clarity in writing –Principles of effective writing – Approaching the writing process systematically: The 3X3 writing process for business communication Pre writing – Writing – Revising. Audience analysis, Writing Positive, Neutral, Persuasive and Bad-news Messages

Types of Written Communication in Business: Business Letters, Employee Reviews, Recommendation Letters, Thank You Letters, Memos, proposals and Reports, Planning Documents, Press Releases, Proactive Media Writing and E-mail.

Module -4 Business Reports

9 hours

Business Reports: Purpose, Kinds and Objectives of reports – Organization & Preparing reports, short and long reports Writing, writing executive summary.

Business Case Analysis: What is a case? Characteristics of Case and its Analysis, Process of Case Analysis, Requirements of Case analysis, The structure of written cases analysis.

Meeting Documentation: Notice, Agenda, and Resolution & Minutes

Assignment: Executive summary to be submitted.

Module -5 Employment communication

9 hours

Employment communication: Putting your best self forward, Preparing your resume, Writing covering letters and Inquiry Emails, Preparing for a Job Interview, Conducting Yourself during the Interview, Following up throughout the process, Practicing business etiquette.

Business Meetings: Format, planning, facilitating, participating and following-up.

Lab component: Video conferencing across stakeholders.

Module-6 Interpersonal Communication

9 hours

Interpersonal Communication: Nonverbal communication and Listening.

Conflict Management and Negotiation skills: Meaning and characteristics of Conflict, Conflict management through communication, Managing the process of communication in Conflict, Verbal skills for communicating in conflict. Communication for effective negotiation – Meaning, nature and need for negotiation, Factors affecting negotiation, stages in negotiation process, Negotiation strategies.

Technological Advancement and Business Communication: Intranet, Internet, Teleconference, Video conference, Blogs, Webinars, Chat rooms, Voice and Text messaging.

Social Media: Introduction, Characteristics, Classification, Nature and scope of Six types of Social Media, Choosing the most suitable social media. Using Social Media to build business relationships.

Lab component: Creating a Blog

Note: Suggested for practical component: Effective Communication Development. Subject faculty to design suitable practical components for the topics in syllabus.

Course Outcomes:

At the end of the course the student will be able to:

- 1. The students will be aware of their communication skills and know their potential to become successful managers.
- 2. The students will get enabled with the mechanics of writing and can compose the business letters in English precisely and effectively.
- 3. Students will get exposure in drafting business proposals to meet the challenges of competitive environment.
- 4. The students will be introduced to the managerial communication practices in business those are in vogue.
- 5. Students will get trained in the art of Interpersonal communication and technological advancement and social media usage in communications, with emphasis on analysing business situations.

Practical component:

- Make students enact and analyze the non-verbal cues.
- Conduct a mock meeting of students in the class identifying an issue of their concern. The students should prepare notice, agenda and minutes of the meeting.
- Organize a mock press conference addressing to the launch of new product by an organization.
- Students should be given an assignment to draft a proposal to undertake research project.
- Video conferencing across stakeholders
- Create a Blog
- Business pitch with video recording using PowerPoint and feedback

CO-PO MAPPING

	PO				
CO	PO1	PO2	PO3	PO4	PO5
CO1	X	X		X	
CO2	X	X	X		
CO3	X	X	X		X
CO4	X	X			
CO5	X	X	X		X

Question paper pattern:

The SEE question paper will be set for 100 marks and the marks scored will be proportionately reduced to 60.

- The question paper will have 8 full questions carrying equal marks.
- Each full question is for 20 marks.
- Each full question will have sub question covering all the topics under a Module.
- The students will have to answer five full questions; selecting four full question from question number one to seven and question number eight is compulsory.
- 100 percent theory in the SEE

Textbooks

Sl	Title of the book	Name of the Author/s	Publisher Name	Edition and year				
N								
1	Communicating in Business	Ober	Cengage	8 th Edition, 2018				
	_	Newman						
2	BCOM	Lehman, Dufrene, Sinha	Cengage Learning	2 nd Edition, 2012				
	A South-Asian Perspective							
3	Business Communication	P D Chaturvedi	Pearson	3 rd Edition, 2013				
		Mukesh Chaturvedi						
4	Business and Professional	Kelly m. Quintanilla	SAGE South Asia	2017				
	Communication	Shawn T. Wahl	Edition					
Reference Books								
1	Communicating in Business	Williams,Krizan	Cengage Learning	8 th Edition, 2017				
		Logan, Merrier						
2	Business Communication:	Mary Ellen Guffey	Cengage Learning	3 rd Edition, 2002				
	Process							
3	Business Communication	Lesikar,Flatley,Rentz	TMH	11 th Edition, 2011				
		,Pande						
4	Communicating in Business	Williams, Krizan, Logan &	Cengage Learning	8e, 2014				
		Merrier						